

Harry S Truman Coordinating Council



2018—2019 ANNUAL REPORT



The staff of the Harry S Truman Coordinating Council thanks the Board of Directors for the opportunity to serve our region. We appreciate the time and resources you share with us, that allow us to assist our local governments in a wide range of planning activities.

HSTCC is a compendium of its members and partners, working together to enhance economic development, infrastructure, transportation and the environment in our region.

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Mission Statement

*The mission of the
Harry S Truman
Coordinating Council
(HSTCC) is to promote
human resources &
educational opportunities,
and to provide community,
economic and environmental
planning and development in
order to enhance the quality
of life for the residents of the
four-county region.*



ABOUT HSTCC

The Harry S Truman Coordinating Council (HSTCC) is a Regional Planning Commission (RPC) created by Missouri State Statute 251.250.

HSTCC is one of 19 active Regional Planning Commissions (RPCs) in the State. RPCs are also referred to as Councils of Government (COGs).

Members of the HSTCC are the cities and counties in good standing (having paid their annual membership dues) within Barton, Jasper, Newton & McDonald counties, as well as associate members who are stakeholders in the region.

Missouri's regional planning commissions work together through the Missouri Association of Councils of Government (MACOG), to share educational opportunities and best practices, as well as meet with state agencies in Jefferson City on a monthly basis.

The RPCs also partner with state and federal agencies for the purpose of planning, education and program and project coordination and delivery.

MACOG hosts monthly meetings in Jefferson City for the Executive Directors to gather and meet with government officials.

HISTORY

Regional Planning Commissions exist for purposes of: 1) undertaking plans that address issues that cut across jurisdictional boundaries; 2) providing information, technical assistance, and training; coordinating efforts among member governments, especially efforts that involve federal funding; 3) and providing a two-way conduit between member governments and the state and federal agencies.

RPCs also serve as a forum to discuss complex and sensitive issues among member local governments and to try to find solutions to problems that affect more than one jurisdiction.

States authorize the establishment of these regional planning agencies in different ways. In Missouri RPCs take their structure from general enabling legislation. (Missouri State Statute 251.250.)

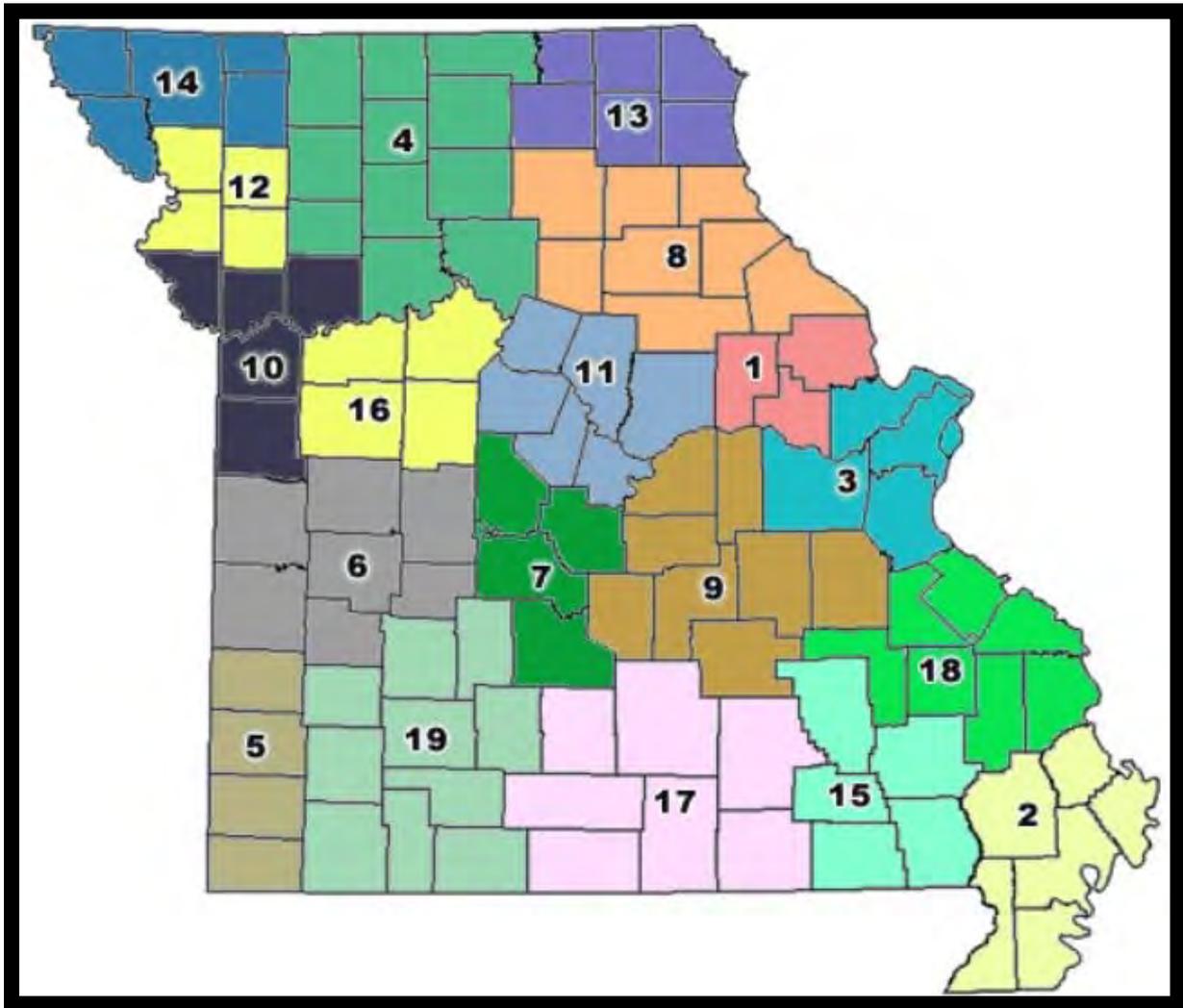


In 1965

federal laws were responsible for this expansion of RPCs, making them eligible for federal planning funds. This spurred the creation of more RPCs, and their viability and effectiveness to encourage and foster a regional approach to planning.

Federal actions included establishing 39 grant programs designed to require and fund regional planning, and direct appeal to the governors of all 50 states to establish statewide systems of districts to systematize the administration of the federal programs supporting regional councils.

In the 1980s, the federal government withdrew almost entirely from its support of regional planning. Two key federal economic development programs survived: 1) Metropolitan Planning Organizations for the purpose of transportation planning, and 2) the Economic Development Administration's support of RPCs.



Map of the Regional Planning Commissions in the State of Missouri:

Number	Region
1	Boonslick Regional Planning Commission
2	Bootheel Regional Planning and Economic Development Commission
3	East-West Gateway Council of Governments
4	Green Hills Regional Planning Commission
5	Harry S Truman Coordinating Council
6	Kaysinger Basin Regional Planning Commission
7	Lake of the Ozarks Council of Local Governments
8	Mark Twain Regional Council of Governments
9	Meramec Regional Planning Commission
10	Mid-America Regional Council
11	Mid-Missouri Regional Planning Commission
12	Mo-Kan Regional Council
13	Northeast Missouri Regional Planning Commission
14	Northwest Missouri Regional Council of Governments
15	Ozark Foothills Regional Planning Commission
16	Pioneer Trails Regional Planning Commission
17	South Central Ozark Council of Governments
18	Southeast Missouri Regional Planning and Economic Development Commission
19	Southwest Missouri Council of Governments

HISTORY cont'd

RPCs became entrepreneurial. They undertook purchasing programs, forecasting, data collection and dissemination, training, and consulting and planning services to member governments.

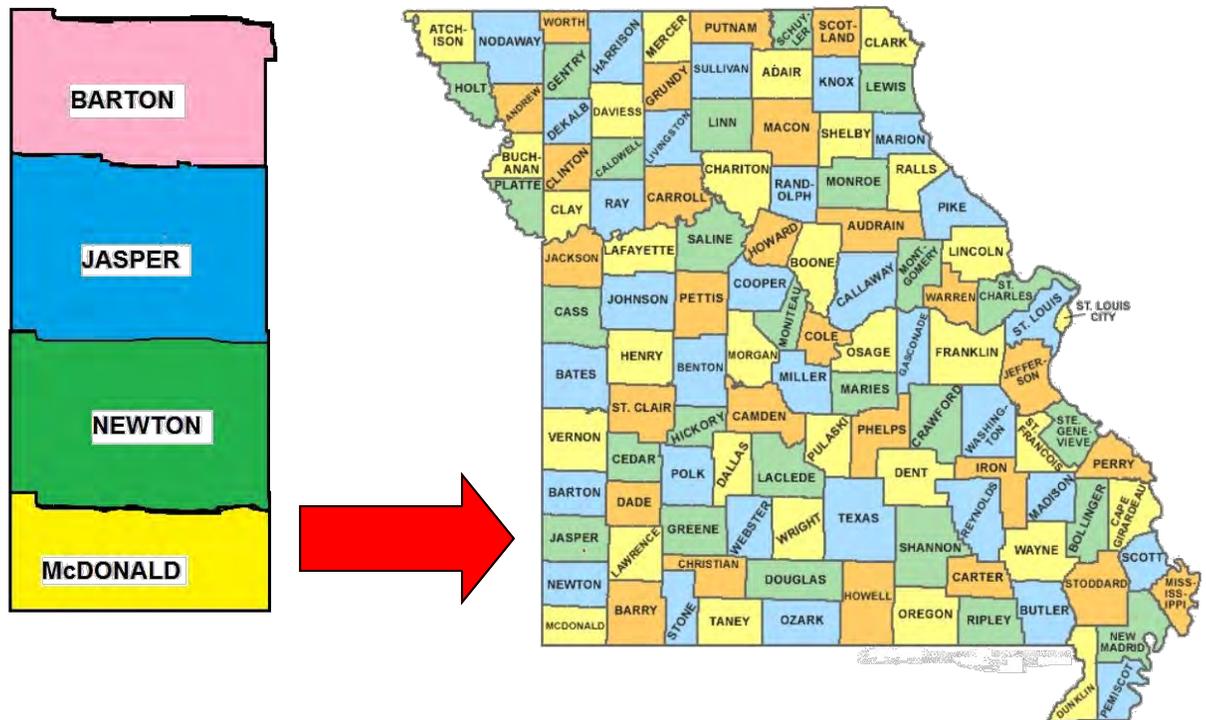
RPCs often provide technical support for developing regional economic development plans. RPCs now bring public, private and civic sectors together to address common regional challenges, in regional visioning processes and regional leadership forums. Regional planning agencies now serve federal, state and local governments, as well as the private and civic sectors, and often weave together their interests and resources in collaborative strategies to address regional challenges.

The Harry S Truman Coordinating Council was established in 1992, following the guidance of State legislation

Prior to the establishment of the Harry S Truman Coordinating Council, there existed another RPC named "Ozark Regional Gateway Council of Governments." That RPC was established in 1967 and served until approximately 1987, at which time the organization became insolvent and disbanded.

HSTCC serves the communities of Barton, Jasper, Newton & McDonald counties in southwest Missouri by leveraging funds from a variety of governmental sources.

Joining the goals of several jurisdictions into a single project, HSTCC may produce plans and services in a cost-effective manner.



The primary goal is to provide communities a forum in which they can make the best use of limited resources to meet local needs. Services include Comprehensive Planning, Economic Development Planning, Grant Preparation and Administration, Transportation Planning, Hazard Mitigation Planning Environmental Planning, Floodplain Buyouts, and the administration of the Region M Solid Waste Management District.

GOVERNANCE

When the Harry S Truman Coordinating Council was being formed, much support for the effort came from stakeholders in the City of Lamar, the birthplace of Harry S Truman, 33rd President of the United States.

The Harry S Truman Coordinating Council (HSTCC) is governed by a Board of Directors comprised of the dues-paying paid members of the organization. Each local government (county and/or municipality) is assessed a membership fee based on decennial census. Once the local government had paid its assessed fee to the HSTCC office, that entity has full access to the rights and privileges of membership.

For the past four years, Barton County and Newton County have chosen not to pay their dues, and therefore are not members of the HSTCC Board of Directors.

Per organizational by-laws, all paid members, including associate members, are voting members of the board. However, associate members may not serve on the Executive Committee.

Board of Directors

City of Alba
City of Anderson
City of Asbury
City of Carl Junction
City of Carterville
City of Carthage
City of Diamond
City of Duquesne
City of Fairview
City of Golden City
City of Goodman
City of Granby
City of Jasper
City of Joplin
City of Lamar
City of Liberal
City of Neck City
City of Neosho
City of Noel
City of Oronogo

City of Pineville
City of Purcell
City of Sarcoxie
City of Seneca
City of Southwest City
City of Waco
City of Webb City
Jasper County – unincorporated area
McDonald County – unincorporated area
Village of Fidelity
Village of Airport Drive
Village of Avilla
Village of Dennis Acres
Village of Grand Falls Plaza
Village of Jane
Village of Leawood
Village of Newtonia
Village of Saginaw
Village of Shoal Creek Drive
Village of Wentworth

Associate Members

Allgeier, Martin & Associates, Inc.
Anderson Engineering, Inc.
Burns and McDonnell
Carthage Chamber of Commerce
Grow Neosho
MOKAN Partnership
Olsson

Workforce Investment Board of the Southwest Region, Inc

GOVERNANCE Cont'd

The Board of Directors elects an Executive Committee each year. The Executive Committee is comprised of nine members. They are:

- FOUR (4) county commissioners (one from each county)
- FOUR (4) representatives from any of the communities in the HSTCC region
- ONE (1) representative from the City of Joplin.

The Executive Committee then selects four officers: 1) Chair, 2) Vice-Chair, 3) Secretary, 4) Treasurer.

EXECUTIVE COMMITTEE

Gary Turner (Sarcoxie) - **Chair**

Steve Lawver (Carl Junction) - **Vice-Chair**

Cyndy Hutchings (Seneca) - **Secretary/Treasurer**

John Bartosh (Jasper County)

John Bunch (McDonald County)

Ceri Otero (Carthage)

Gary Shaw (Joplin)

Two vacancies exist as a result of the lack of representation from Barton and Newton counties.



REGIONAL PLANNING

Through partnerships with federal, state and local governments, as well as other quasi-governmental entities and nonprofit organizations, HSTCC is able to assist communities in recognizing the type of services that may benefit them, and how to obtain that assistance.

2018-2019, HSTCC provided a wide range of services to the counties and cities in its region. The following pages provide a description of the services provided, and an estimated cost benefit to the communities served.



REGIONAL PROGRAMS & INCENTIVES

HSTCC offers a variety of services to local governments and agencies, as well as assistance to nonprofit entities. These include, but are not limited to:

- **TRANSPORTATION PLANNING**
- **COMPREHENSIVE PLANNING**
- **ECONOMIC DEVELOPMENT**
- **ENVIRONMENTAL PLANNING**
- **SOLID WASTE MANAGEMENT**
- **ENVIRONMENTAL REVIEWS**
- **COMMUNITY DEVELOPMENT**
- **BLOCK GRANTS**
- **OTHER PUBLIC & PRIVATE GRANTS**



Several programs

and funding resources are granted on an annual basis by both federal and state agencies.

The Missouri Department of Transportation (MODOT) provides grant funding to HSTCC to assist in transportation planning throughout our four counties. This includes facilitating a Transportation Advisory Committee (TAC), a subcommittee of the HSTCC board.

The Economic Development Administration (EDA) provides grant funding to HSTCC for economic development coordinating and planning services. As an Economic Development District (EDD), HSTCC partners with local governments and economic development organizations to create a Comprehensive Economic Development Strategy (CEDS) — a five-year plan to enhance economic growth and prosperity in our region.

TRANSPORTATION PLANNING

In partnership with MODOT, HSTCC provides transportation planning coordination in its four-county region.

Activities include the development and maintenance of a regional transportation plan, identification and prioritization of transportation system needs, coordination with MoDOT, and dissemination of information on transportation issues to the HSTCC board, and technical and advisory assistance to local governments.

Following MoDOT's Planning Framework for Transportation Decision Making, the TAC engages in identifying and prioritizing a list of needs for MoDOT's consideration for scoping during FY 2017-2018

This process includes meeting with the county commissioners and city officials in each county and discussing any new or ongoing transportation needs.

The TAC is currently comprised of 11 members, as follows: One County Commissioner per county, two representatives from each county whose municipality holds the largest population.

HSTCC also holds a seat on the regional Metropolitan Planning Organization (MPO) — the Joplin Area Transportation Study Organization (JATSO).

HSTCC represents the smaller communities within the MPO, whose populations are so small they do not have a seat on the JATSO board.

The Northwest Arkansas Regional Planning Commission's MPO includes the areas of Jane and Pineville, recognizing that geographic area is a part of the Metropolitan Statistical Area of Northwest Arkansas.



TRANSPORTATION PLANNING

2019-2020 Road & Bridge Priorities

PRIORITY	COUNTY	LOCATION	CORRIDOR	SPECIFIC	CONCERN
1	Barton	NW Irwin	V	V Hwy at 4 3/4 m w 71	Safety
1	Jasper	Carthage	49	On I-49 at 171 Hwy	New interchange - interstate standards
1	McDonald	71	Meadowlark Intersection to Rains Rd	Intersection improvements/ Congestion/right turn lane Northbound	Accidents caused by vehicles making U-turns where barrier in median ends.
1	Newton	Neosho	BUS 49	On Bus.49 at Hammer Rd.	Intersection Improvements/ accident prone intersection/ Economic development opportunity
2	Barton	County	I60	On I60 Hwy Countywide	Congestion and safety are a concern.
2	Jasper	Carthage	OR 49	Outer road, W of I-49 and S of HH Highway	Accommodate truck traffic to proposed industrial park
2	McDonald	BUS 71	On Bus. 71 . at Patterson St.	Intersection Improvements/ fatalities and collision prone intersection	
2	Newton	Neosho	86	On 86 Hwy at Harmony to new 71, including intersections at Gateway and Hammer Rd	Congestion and Safety is a concern.
3	Barton	Golden City	I26	From Vine to Depot along N side, from Golden to Hicks on S side	Drainage/Safety
3	Jasper	Carthage	571	On 571 Hwy. From Phelps Blvd to 2705 Grand Blvd.	Two roundabouts to mitigate congestion
3	McDonald	59/90	MO 59 and MO 90	Safety/Maintenance	Flood area, deterioration of bridge and roadway. Guard cable segments do not meet current safety standards.
3	Newton	Diamond	59	Near intersection of 59 and Cullum	Safety

TRANSPORTATION PLANNING

Other activities come into play when discussing Transportation Planning, such as:

- Roadway safety
- Bike and Pedestrian Trails
- Lighting
- Compliance with Americans with Disabilities Act requirements
- Connectivity
- Emergency routes
- Water Crossings

HSTCC assists communities in their applications for funding for trails, sidewalks and other transportation-related projects. Potential funding sources include the Missouri Department of Natural Resources, the Missouri Department of Transportation, The Federal Highway Administration, the Missouri Department of Conservation, the US Department of Economic Development and a variety of private sources.

JATSO

The Joplin Area Transportation Study Organization (JATSO) is the designated Metropolitan Planning Organization (MPO) for the Joplin region. Federal legislation requires that any urbanized area with a population of over 50,000 must have an MPO.

MPOs ensure that existing and future expenditures for transportation projects and programs are based on a continuing, cooperative and comprehensive planning process. MPOs also cooperate with State and public transportation operators to set spending levels for Federal funds that are meant for transportation projects.

The JATSO board (voting members) include:

6 representatives from Joplin City Hall

2 county commissioners (Jasper, Newton)

1 representative from Webb City

1 representative from Carl Junction

1 representative from HSTCC

2 representatives from MODOT

NWARPC MPO

A basic planning activity of NWARPC is its function as a Metropolitan Planning Organization (MPO) while managing functions for a Transportation Management Area (TMA).

Transportation Management Area (TMA) status was recognized after 2010 Census Bureau data indicated the Fayetteville- Springdale-Rogers, AR-MO Urbanized Area (UZA) had grown from 172,585 in 2000 to 295,083 in 2010. The Metropolitan Planning Area (MPA) for transportation planning now extends into McDonald County, Missouri.

Today, NWARPC's membership includes 35 units of government in Benton, Madison, and Washington Counties, Arkansas; McDonald County and Pineville, Missouri; the Arkansas State Highway and Transportation Department (AHTD); the Missouri Department of Transportation (MoDOT); transit agencies; and Beaver Water District.

COMPREHENSIVE PLANNING

*“You can please some of the people all of the time,
you can please all of the people some of the time,
but you can’t please all of the people all of the time.”*

15th century English monk

John Lydgate

What is Comprehensive Planning?

The Comprehensive Plan — sometimes referred to as a “Master Plan” or “Land-Use Plan” — is a document to guide the future decision-making and actions of a community.

It presents a vision for the future, with long-range goals and objectives for all activities that affect the local government.

Comprehensive Plans look five, 10 or 20 years into the future, with particular consideration given to what the citizens wish their community to be, and outside factors that influence the outcome.

Comprehensive Plans include topics such as:

- Demographics and population growth estimates
- Transportation corridors and trails
- Infrastructure (water, sewer, electric, gas, roads, parks, etc.)
- Economic development and financial impacts
- Health, safety and welfare
- Housing
- Regional assessment

How does a Community plan?

The most important element of comprehensive planning is community engagement. This means bringing citizens, businesses, governments, service providers, schools, health care systems, representatives from the county, outsiders who use community services and facilities and others who may be stakeholders in the community.

Two of the most important activities in the planning process are public meetings and surveys.

Public meetings give assurance that the process is transparent and engaging.

Surveys allow participants to focus on specific items and determine where they wish to concentrate their efforts.

The result of the planning process is not necessarily unanimity, but rather, consensus. It is not necessary that each participant thoroughly agree on each aspect and element in the plan, but more reach a general agreement that the document reflects the vision, goals, objectives and outcomes set for the future.

COMPREHENSIVE PLANNING

The Law

MO Rev Stat § 89.340 (2013):

“The commission shall make and adopt a city plan for the physical development of the municipality. The city plan, with the accompanying maps, plats, charts and descriptive and explanatory matter, shall show the commission’s recommendations for the physical development and uses of land, and* may include, among other things, the general location, character and extent of streets and other public ways, grounds, places and spaces; the general location and extent of public utilities and terminals, whether publicly or privately owned, the acceptance, widening, removal, extension, relocation, narrowing, vacation, abandonment or change of use of any of the foregoing; the general character, extent and layout of the replanning of blighted districts and slum areas. The commission may also prepare a zoning plan for the regulation of the height, area, bulk, location and use of private, nonprofit and public structures and premises, and of population density, but the adoption, enforcement and administration of the zoning plan shall conform to the provisions of sections 89.010 to 89.250.”

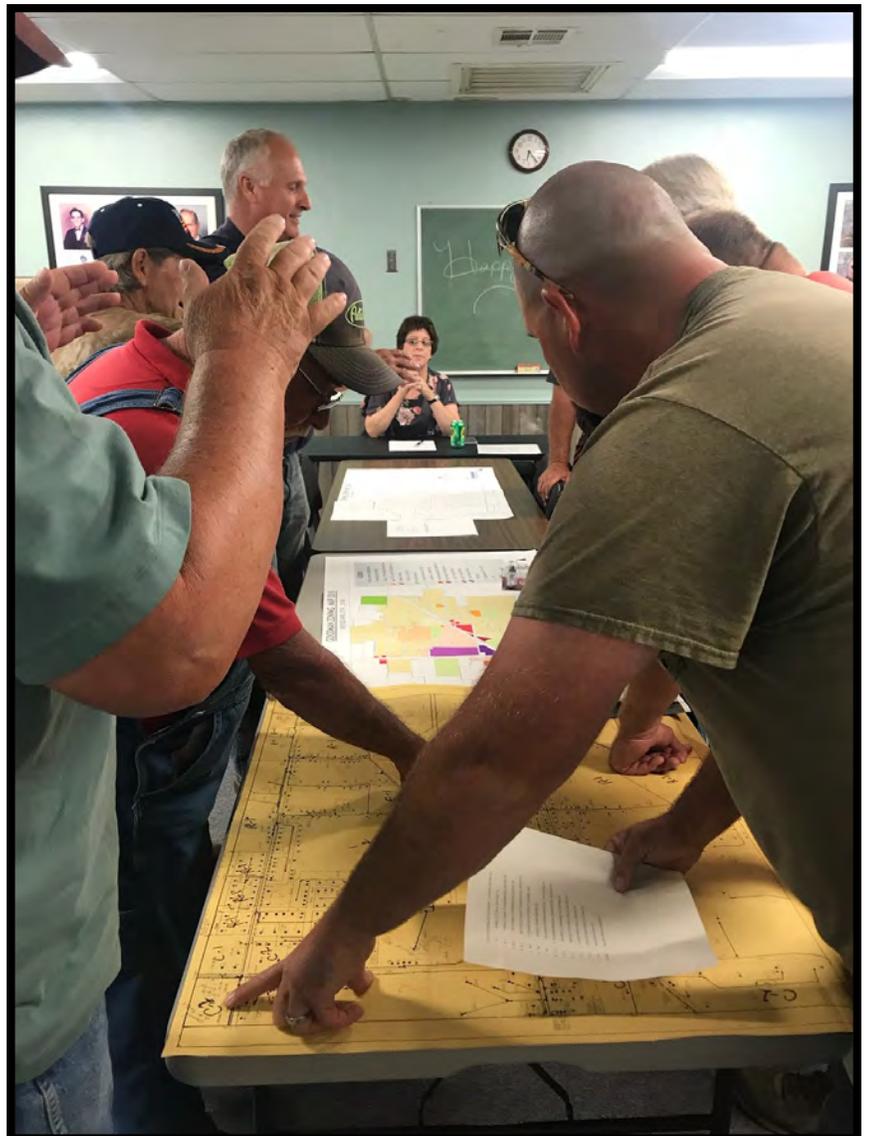
(L. 1963 p. 146 § 5)

Several communities within the HSTCC region have operated for decades without a Comprehensive Plan. HSTCC staff has worked with several over the past few years to establish an initial plan and assist in the implementation of elements contained in the plan.

The plans are available for review on the HSTCC website: www.hstcc.org

In the past year the City assisted the towns of Goodman and Jane in completing their first Comprehensive Plans and developing accompanying land use maps.

HSTCC endeavors to continue assisting the smaller communities in establishing Comprehensive Plans, and revising existing plans.



ECONOMIC DEVELOPMENT

HSTCC serves as an Economic Development District (EDD) under the guidelines of the U.S. Economic Development Administration (EDA). As an EDD, HSTCC is funded by EDA to engage in economic development in our region.

A key activities HSTCC manages is the construct and revision of a five-year “Comprehensive Economic Development Strategy” (CEDS).

The development of the CEDS requires the engagement and input of a variety of entities in our four-

county region, including, but not limited to:

Economic Development Organizations, Chambers of Commerce, Educational Institutions, Local Governments, Large and Small Businesses, Health Care Providers, Faith-Based Organizations, Social Service Agencies, and private citizens who wish to be a voice in the development of the CEDS.

Those engaged in the long-term form the CEDS Committee, whose members are listed below:

Name	Organization	County
Jane Ballard	Jane Ballard Photography	All HSTCC Counties
Kevin Wilson	New Mac Electric	McDonald
Jennifer Lutes	MU Extension	McDonald
Kelsey Lewis	Fibresol, LLC.	Jasper
Susan Adams	Joplin Workshops, Inc.	Jasper
Karen Bradshaw	MSSU SBTDC	Jasper
Lisa Knutzen	Carl Junction Chamber	Jasper
Melissa Oates	Crowder College	Newton
Andrew Moyer	The Light	Jasper
Lori Marble	Mercy Hospital Joplin	Jasper
Melinda Moss	Joplin Schools	Jasper
Kathy Gambill	GROW Neosho	Newton
Mike Franks	GROW Neosho	Newton
Astra Ferris	Barton County Chamber	Barton
Bill Martin	Village of Jane	McDonald
Kerri Glensky	FOX 14	All HSTCC Counties
Ron Klein	City of Duenweg	Jasper
Justin Pryor	City of Duenweg	Jasper
Richie Fretwell	Neosho School district	Newton
Jim Cummins	Neosho School District	Newton
Edward Whitmore	JATSO	Jasper
Frank Neely	WIB	All HSTCC Counties
Ray Tubaugh	Arvest Bank	Barton, Jasper, Newton
Zeke Hall	MoDOT	All HSTCC Counties
Kenneth Surbrugg	MSSU SBTDC	All HSTCC Counties
Tom Walters	City of Joplin	Jasper
Ceri Otero	City of Carthage	Jasper
Rachel Holcomb	City of Neosho	Newton
Scott Dennis	City of Pineville	McDonald
Jim Heancy	GW Carver Nat'l Mon.	Newton
Gabe Lett	Olsson	All HSTCC Counties

ECONOMIC DEVELOPMENT

Economic Development embraces a wide variety of activities, including assisting communities and other entities in locating resources need to develop programs or projects.

HSTCC assists in the discovery and implementation of funding for transportation, community development, housing, environmental studies, public meetings, research, data collection, reporting and a host of other items.

HSTCC relies heavily on EDA funding to supplement the cost of projects and activities that funding from other sources does not cover at 100%.

HSTCC's work plan, submitted to EDA, lists the wide variety of activities HSTCC may undertake, while being mindful that the dollars must be applied to those that support economic development, business retention, and workforce development.

HSTCC is a member of, and participant in the following Chambers of Commerce and/or Economic Development organizations:

- Barton County Area Chamber of Commerce
- Joplin Area Chamber of Commerce
- Carthage Chamber of Commerce
- Webb City Chamber of Commerce
- Carl Junction Chamber of Commerce
- MoKan Regional Partnership
- Neosho Area Chamber of Commerce
- Grow Neosho
- Newton County Economic Development Committee
- McDonald County Chamber of Commerce

Through these relationships, HSTCC is able to stay informed about the needs in our region, and assist in finding the resources to meet those needs.



ECONOMIC DEVELOPMENT

One of the cornerstones of state-funded economic development is the availability of Community Development Block Grants (CDBG) from the Missouri Department of Economic Development (DED).

CDBG grant funds originate from the federal office of Housing and Urban Development (HUD). HUD passes funds down to the states to be used according to each state's plan.

CDBG GRANTS

DED awards CDBG funds for:

- Community Facilities
- Workforce Training Initiatives
- General Infrastructure
- Water & Wastewater Projects
- Demolition
- Downtown Revitalization
- Economic Development/Industrial Infrastructure
- Disaster Recovery

In recent years, HSTCC has assisted communities and nonprofit organizations in applying for and acquiring funds for the types of projects listed above.

In 2015, Jasper County applied for CDBG funds in the amount of \$979,856 for the purpose of rebuilding an old rail spur in Western Jasper County to serve a new Owens Corning manufacturing facility.



In 2015, Jasper County applied for CDBG funds in the amount of \$979,856 for the purpose of rebuilding an old rail spur in Western Jasper County to serve a new Owens Corning manufacturing facility. This grant should close in 2019.

HSTCC has assisted in replacing housing in Duquesne, Mo., that was destroyed during the 2011 tornado. The process of determining housing needs, estimating project costs, construction bidding and finding income qualified home buyers has taken many years. This grant should close in 2019.

Currently, HSTCC is assisting the City of Lanagan about applying for funding to replace aging components of the municipal water supply system.

ENVIRONMENTAL PLANNING

In partnership

with the Missouri Department of Natural Resources (MDNR), HSTCC engages citizens, businesses, nonprofits and other governmental agencies in activities designed to protect or improve the natural environment and natural resources in our region.

From 2014—2019, HSTCC was engaged in planning for protection of the Spring River Watershed, which stretches over three of our counties.

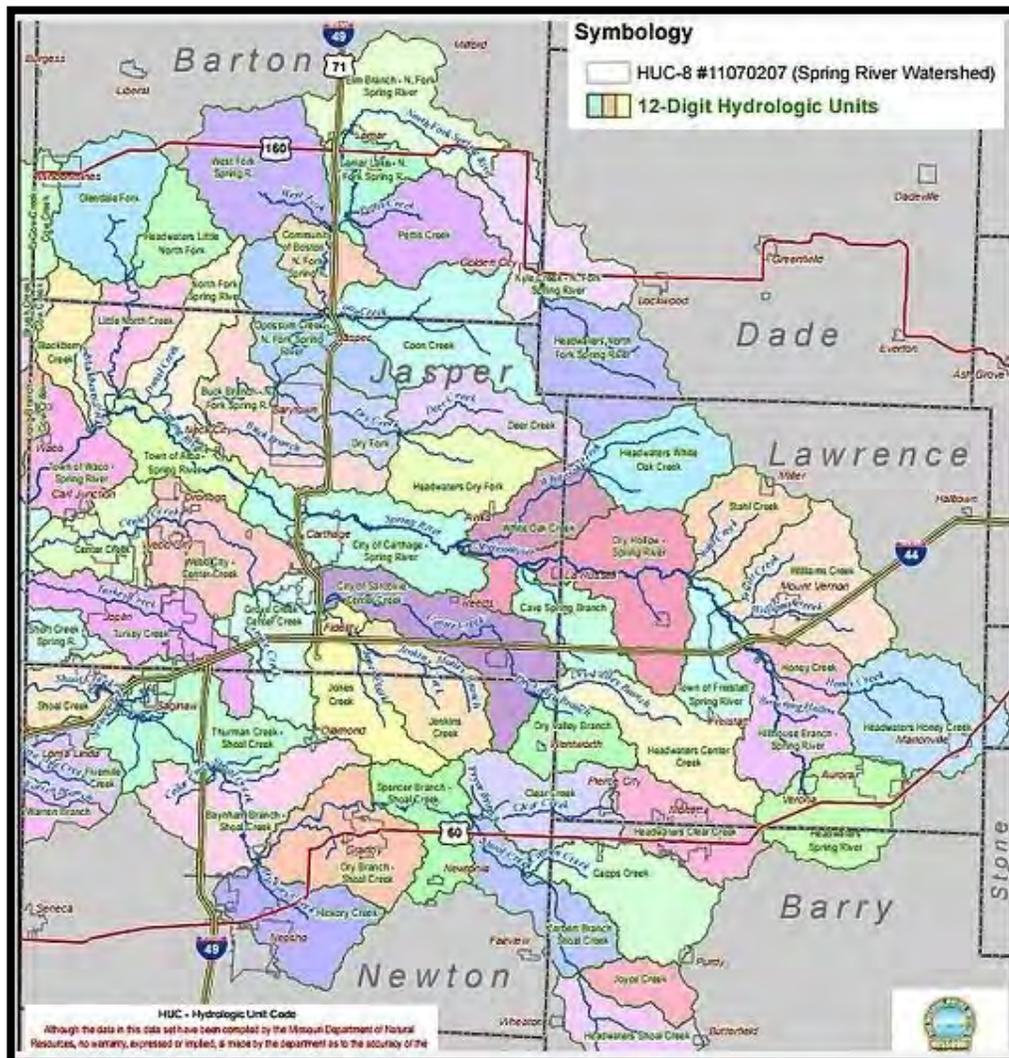
The watershed includes many tributaries to Spring River, and across the Oklahoma border, Spring River runs into Grand Lake of the Cherokees. Grand Lake is a man-made reservoir created initially by the Grand River Dam Authority for electricity generation. Subsequently, Grand Lake has become a popular tourist destination for fishing, boating and swimming. Fine homes are built along the shores.

Water quality in the lake has declined as a result of pollutants, biological matter and agricultural chemical that have been delivered through the rivers that feed the lake.

For nearly 6 years, HSTCC worked with MDNR and other partners to plan activities to decrease the input of solid and liquid matter than compromised the quality of the water.

HSTCC staff has participated in meetings with the Spring River Watershed Development Committee in Kansas, and representatives from the Grand River Dam Authority.

HSTCC spearheaded the installation of rain gardens on the North Fork tributary of Spring River, which also addressed water quality in Lamar Lake, the City of Lamar's municipal water source.



ENVIRONMENTAL PLANNING

Four State Clean Air Alliance

HSTCC has a seat on the Four States Clean Air Alliance (FSCAA), which was formed through a joint agreement of the Joplin Area Transportation Study Organization (JATSO) and the Environmental Task Force of Jasper and Newton Counties (ETF).



The purpose of FSCAA is to develop and implement a voluntary Clean Air Action Plan (CAAP) to achieve the following:

- Monitor the results of designated air quality monitoring stations
- Increase awareness of the local public, governments and businesses regarding air
- Inform the local public, governments and businesses on the environmental and health
- Educate community members about existing and proposed legislation concerning air quality issues, consequences of poor air quality, and quality as it affects our area.

Environmental Task Force

HSTCC has a seat on the Environmental Task Force of Jasper and Newton Counties.



The vision of the Environmental Task Force of Jasper and Newton Counties is to enhance and protect the environmental quality of life in the area.

The mission of the Environmental Task Force of Jasper and Newton Counties is to provide leadership for policymakers and citizens on environmental issues through education, research, public policy recommendations and action projects.

Current Initiatives

Memorandum of Understanding Between the Joplin Area Transportation Study Organization (JATSO) and the Environmental Task Force (ETF) of Jasper and Newton Counties to Address Air Quality — to respond to impending changes to air quality rules that could impact activities in Jasper and Newton Counties.

Continued Monitoring of Mine Waste Cleanup Activities in Jasper/Newton Counties - ETF continues to monitor EPA activities in the various mine waste sites. The EPA Project Manager regularly presents a summary of recent activities at ETF.

SOLID WASTE MANAGEMENT

REGION M

Solid Waste Management District as formed in 1990 to facilitate regional planning for solid waste management. The Missouri General Assembly passed SB530, providing guidelines for the formation and operation of 20 solid waste management districts within the state. The Region M - Solid Waste Management District was formed pursuant to RSMo., Section 260.305, and is officially recognized by the Missouri Department of Natural Resources (MDNR).

Region M's district includes the counties of Vernon, Barton, Jasper, Newton, McDonald, and their participating cities. Participation in the district is voluntary and is formally established through a resolution of adoption filed with the district office by the member governments.



Region M is funded through “tipping fees,” charges collected by landfill operators to waste haulers who deposit solid waste in landfills. MDNR receives a portion of the tipping fees and allocates a portion to the 2 solid waste management districts in Missouri.

The funds received by the districts are to be used for operations, waste collection events and environmental education focused on recycling.

HSTCC is the contracted administrator for the operation of Region M in the five county region of Vernon, Barton, Jasper, Newton and McDonald.

HSTCC retains a full-time staff position whose responsibilities focus entirely on the management of the Region M program. HSTCC allocates the staff time of the RPC's Fiscal Officer and Executive Director for supportive management and services of the program.

The agreement between HSTCC and Region M is a five-year contract for the administration of the Region M operations and programs. HSTCC and Region M request their respective boards to acknowledge and reconfirm the contract on an annual basis.

SOLID WASTE MANAGEMENT

Region M Governance

The members of the Region shall be counties of Region M, of the State of Missouri, and their cities with populations of five hundred or more, which have, by vote of their respective governing body, voted to become members of the Region.

The Management Council represents the full membership of the Region M organization. Each member county shall appoint two commissioners to serve on the council, and each city shall appoint one.

From the council, members select an Executive Board composed as follows: One (1) Director from each County Commission, one (1) other Director from each county to represent the cities therein, and one (1) Director from the member City having the greatest population of any member City within the District.



Executive Board

Joe Hardin, Chair – Vernon Co.

Vacant – Cities of Vernon County

Mike Davis – Barton Co.

Russ Worsley – Cities of Barton Co.

John Bartosh – Jasper County

Tom Short – Cities of Jasper County

Alan Cook – Newton County

Ira Hawkins — Cities of Newton Co.

John Bunch, Vice Chair – McDonald Co.

Keenan Cortez – City of Joplin

ENVIRONMENTAL REVIEWS

Many government grants require an “Environmental Review.” HUD defines this as:

“An environmental review is the process of reviewing a project and its potential environmental impacts to determine whether it meets federal, state, and local environmental standards. The environmental review process is required for all HUD-assisted projects to ensure that the proposed project does not negatively impact the surrounding environment and that the property site itself will not have an adverse environmental or health effect on end users. Not every project is subject to a full environmental review (i.e., every project's environmental impact must be examined, but the extent of this examination varies), but every project must be in compliance with the National Environmental Policy Act (NEPA), and other

NEPA

The NEPA act was passed by Congress in 1969 and signed into law by President Richard M. Nixon in 1970.

The act declared that it would be the country's national policy to "encourage productive and enjoyable harmony between man and his environment,"

HSTCC staff is versed in the Environmental Review process as it applies to HUD-funded CDBG grants, SEMA grants and HUD's requirement for housing authorities.

HSTCC staff offers Environmental Reviews to its members who are applying for CDBG grants, with the intent to use HSTCC as the Grant Administrator.

Outside parties and organizations have access to HSTCC's services, including Environmental Reviews, at an hourly service rate.

LEVELS OF ENVIRONMENTAL REVIEW



HSTCC BUDGET

HSTCC operates on a Fiscal Year from July 1—June 30. In the Spring, a new budget is prepared by the Executive Director and Fiscal Officer, using historical revenues and expenditures, along with anticipated grant awards and/or the termination of existing grants.

Beginning with estimates on revenues derived from membership dues, existing funding sources, anticipated funding sources, staff develops a balanced budget. Similar to Missouri local governments, HSTCC does not budget an annual loss.



REVENUES

HSTCC derives its revenues from several sources:

1. Membership Dues
2. Annual Grants
3. Project-specific grants
4. Administrative contracts (ie, Region M Solid Waste Management District)
5. Professional planning services (Comprehensive Plans, Economic Development Plans, Surveys and Assessments)
6. HSTCC anticipates revenues from governmental agencies with whom they have partnership agreements, including the Missouri Department of Transportation, the US Economic Development Administration, and the Missouri State Office of Administration.

EXPENDITURES

Expenditures are based on historical financial data, as well as anticipated cost increases of items such as health insurance, contracted services, fuel and utility costs increases.

Staffing is the greatest cost HSTCC has in its annual budget.

Staffing costs are closely tied to training, workshops and meetings. The funding agencies require RPCs to engage in training, to ensure the delivery of professional and current services.

Other operating costs are related to rent, supplies, equipment and meetings.

Those expenditures are added into the budget. Quite often, HSTCC is able to purchase some of these items with grant funds. The Executive Committee reviews the budget. Then the entire board reviews the budget and HSTCC staff requests approval of the budget no later than June 1.

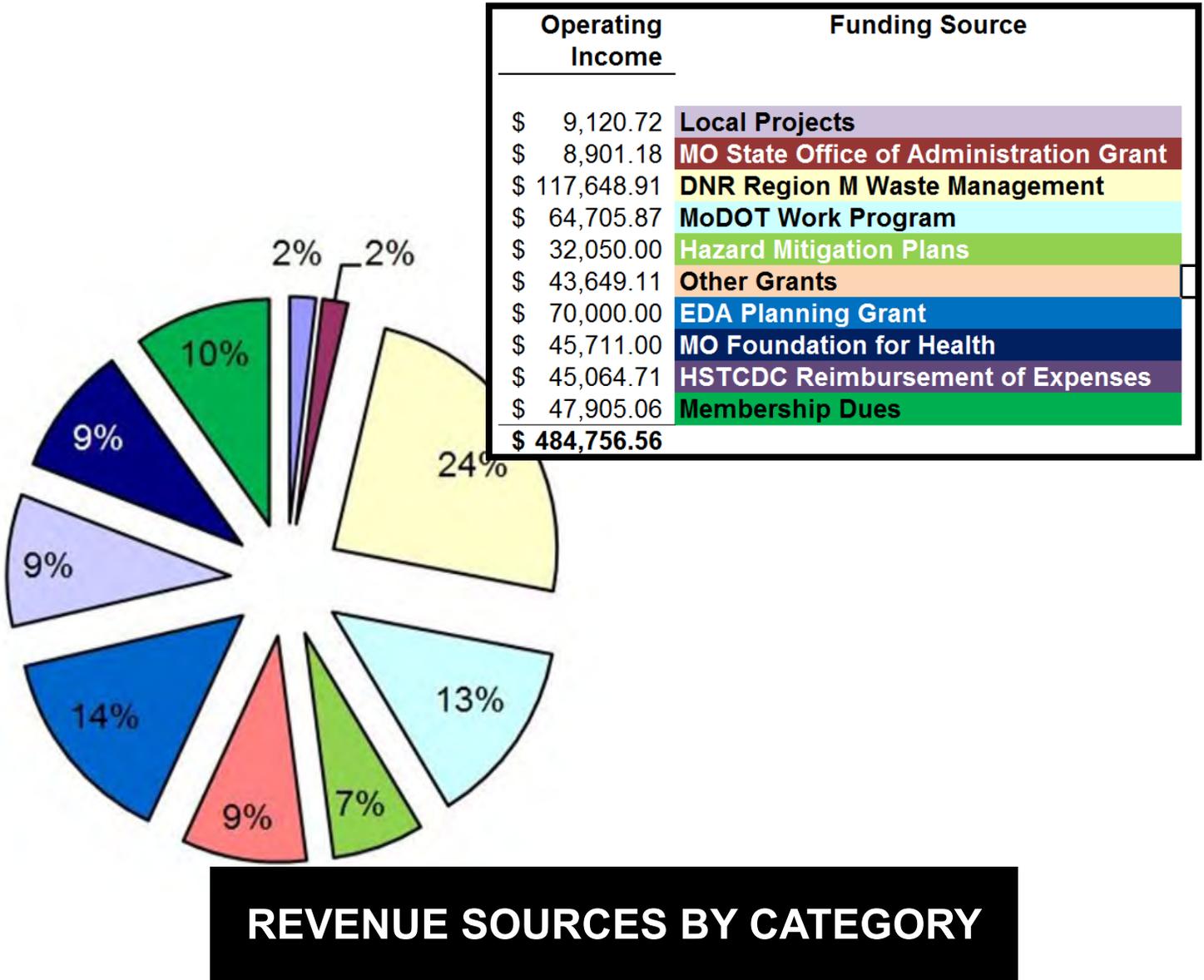
FINANCIALS

HSTCC

Revenues & Expenditures Actual vs. Budget - July 218—June 2019

	<u>Jul '18 - Jun 19</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense				
Income				
44000 · Governmental Grants	346,731.89	380,710.88	33,978.99	91.08%
44800 · Other Grants	45,711.00	90,529.00	44,818.00	50.49%
46400 · Other Types of Income	683.01	1,210.00	-526.99	56.45%
46500 · HSTCDC Reimbursement Income	45,064.71	20,000.00	25,064.71	225.32%
47200 · Program Income	48,355.06	44,000.00	4,355.06	109.9%
	486,545.67		-	
Total Income	7	536,449.88	49,904.21	90.7%
Expense				
61000 · Allocated Costs	0.00	0.00	0.00	0.0%
62000 · Rent	14,400.00	14,400.00	0.00	100.0%
62100 · Contract Services	29,218.96	9,150.00	20,068.96	319.33%
62800 · Facilities and Equipment	7,652.87	7,598.00	54.87	100.72%
65000 · General Operating Expenses	39,354.01	36,704.00	2,650.01	107.22%
66000 · Payroll, Payroll Exp, Emp Benf	367,602.20	423,229.00	55,626.80	86.86%
67000 · Vehicle Expense Company Car	6,189.40	6,760.00	-570.60	91.56%
67099 · Company Vehicle Allocated Costs	-5,072.40	-7,500.00	2,427.60	67.63%
68300 · Travel, Meetings and Training	21,058.65	34,700.00	13,641.35	60.69%
	480,403.69		-	
Total Expense	9	525,041.00	44,637.31	91.5%
Net Ordinary Income	6,141.98	11,408.88	-5,266.90	53.84%
Other Income/Expense				
Other Expense				
SUSPENSE	0.00	0.00	0.00	0.0%
69000 · Other Expense	0.00	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.00	0.0%
Net Income	6,141.98	11,408.88	-5,266.90	53.84%

FINANCIALS



MEMBERSHIP DUES

Of the four counties and 51 incorporated municipalities in the HSTCC region, two counties and HSTCC charges dues to members using the following formula, approved by the HSTCC Board of Directors:

- Municipalities: \$0.32 per capita, based on 2010 census population figures
- Counties: \$500 dollars, please \$0.32 capita for individuals residing outside incorporated areas.
- Associate Members: \$150 per business/organization

Membership dues are necessary to use as “match” for federal and state grants. Each agency establishes their own percentage of the total program “cost.” This cost represents the grant award, coupled with the HSTCC match.

FINANCIALS

ANNUAL GRANTS

HSTCC benefits from the annual grants listed above. They have been reliable and consistent funding sources. All three agencies have increased funding over the years, which allows HSTCC to hire more staff and/or increase wages, purchase needed equipment (computers, printers, etc.) and supplies.

1. However, each time the agency increases its funding, HSTCC is required to pledge that its other revenue sources can meet the match requirement. And the revenue from one agency can rarely be used as match. Administrative contracts (ie, Region M Solid Waste Management District)
2. Professional planning services (Comprehensive Plans, Economic Development Plans, Surveys and Assessments)
3. HSTCC anticipates revenues from governmental agencies with whom they have partnership agreements, including the Missouri Department of Transportation, the US Economic Development Administration, and the Missouri State Office of Administration.

<u>AGENCY</u>	<u>Program Total (annual)</u>	<u>Agency funds</u>	<u>HSTCC</u>
Mo. Office of Admin	\$17,802.36	\$8,901.18	\$8,901.18 (100% match)
EDA	\$100,000.00	\$70,000.00	\$30,000.00 (30% match)
MODOT	\$80,882.35	\$64,705.88	\$16,176.47 (20% match)

FINANCIALS

PROGRAM/PROJECT SPECIFIC GRANTS

Over the past few years, HSTCC has served as the direct recipient of grant funds from the Department of Defense and the Missouri Foundation for Health. DOD funds were spent on staffing and other costs related to developing and implementing a Joint Land Use plan for the Camp Crowder National Guard training facility in Neosho, Mo.

The Missouri Foundation for Health funds were spent on activities related to researching and engaging the citizens of McDonald County, Mo., and gathering data and input on the subject of health equity in the county.

These grants were closed in 2018, and revenue from these two sources was minimal in the 2018-2019 budget year.

ADMINISTRATIVE CONTRACTS

As a contracted administrator for the Region M Solid Waste Management District, HSTCC is paid \$100,000.00 from the funds received by Region M. HSTCC expends those funds on staffing, travel/training, supplies & equipment and overhead directly allocated for Region M operations. HSTCC maintains one full-time staff person to manage the District Operations for Region M. Two other HSTCC staff members contribute minimal hours to the financial and operational management of Region M.

HSTCC also serves as Grant Administrator on a variety of the CDBG state grants, such as:

- Duquesne II housing project funded through the Department of Economic Development with CDBG disaster recovery funds.
- Jasper County Rail Spur project.
- Neighborhood Lifehouse playground project, funded through the Department of Economic Development with CDBG disaster recovery funds.



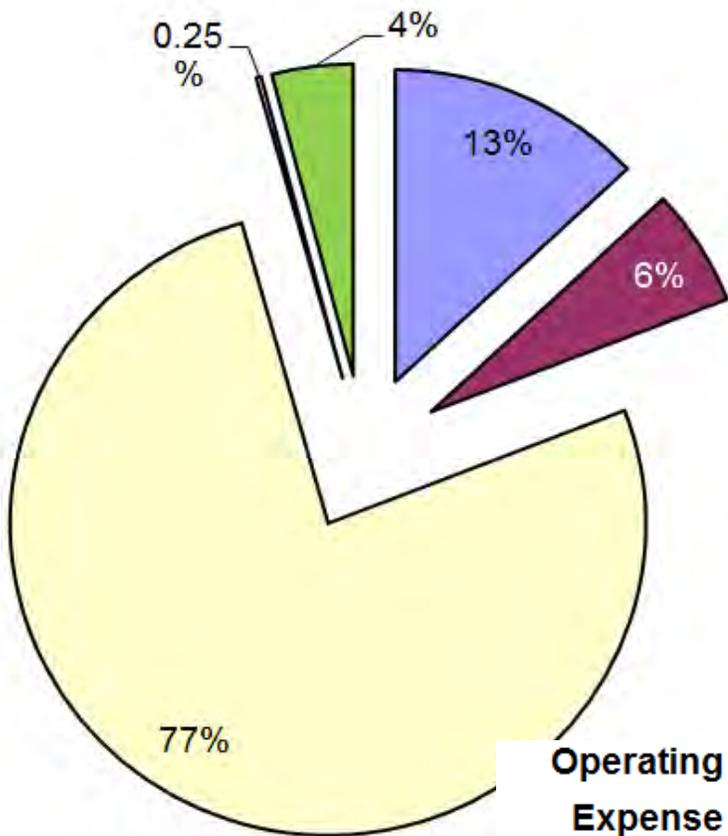
FINANCIALS

EXPENDITURES

HSTCC has no long-term capital assets. Therefore, the costs are all allocated to operations. Operations includes staffing, office supplies and equipment, travel/training and overhead.

Staffing is, by far, the greatest cost to the organization. Staffing funding is a challenge, as HSTCC competes with other businesses, local governments, nonprofits and state and federal agencies for similar talent and skills.

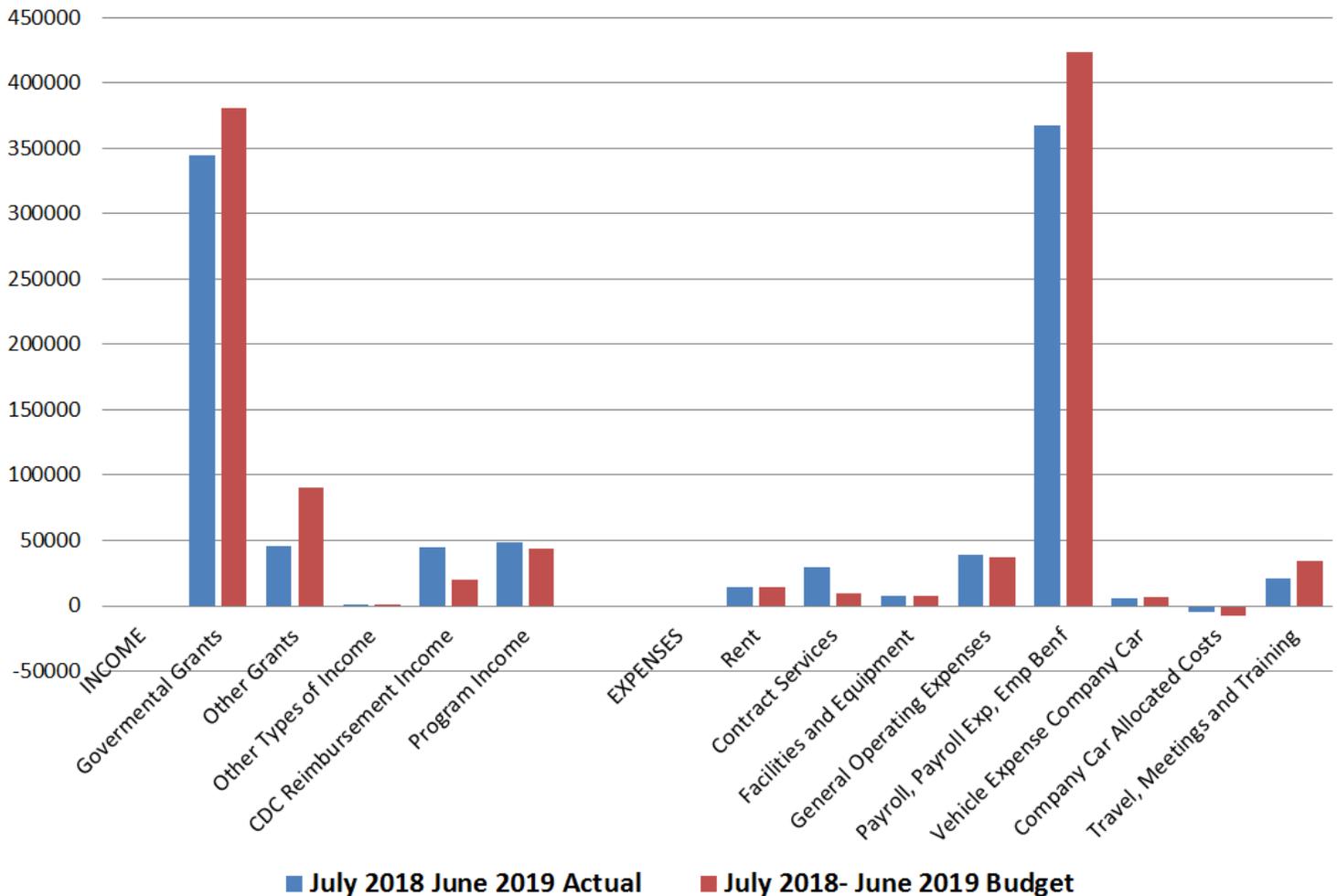
OPERATING EXPENDITURES



Operating Expense	
62,615	Rent and Overhead
29,219	Contracted Services
367,602	Labor and Benefits
1,223	Hosting local Meetings
19,835	Travel & Training
480,495	

FINANCIALS

HSTCC Actual vs Budget FY 2018-2019



Through concerted and diligent efforts, HSTCC has been able to collect and expend funds throughout the year in a way very much in line with annual budget. Often revenues are anticipated in a given fiscal year, but as a result of program delays or extensions, the receipts may not be credited until the following fiscal year.

HSTCC has been able to contain costs by constantly “shopping” for more competitive pricing in supplies, equipment and employee benefits. During the last half of FY2018-19 HSTCC had fewer full-time staff members, which allowed for cost savings.

In October 2018, HSTCC held \$76,500.00 in its checking account and petty cash. Comparatively, in October 2017 HSTCC held \$4,500.00 in cash and checking.

These cash balances continue to improve each year, and may be relied upon in the event of an emergency wherein receivable grant funds are not delivered in the anticipated timeframe.

CONCLUSION

HSTCC Board and Staff continue to work well together and with the communities in their region. Their concerted efforts complement the relationship the organization has with its members, local governments and boards, funding agencies, elected officials and other entities in our communities that support the mission of the Harry S Truman Coordinating Council.

HSTCC STAFF

Jill Cornett — **Executive Director**

Linda Kyger — **Fiscal Officer**

Gerritt Brinks — **Community Planner**

Nikki Hill & Thomas Hughes — **Transportation Planners**

Patty Overman — **Region M Solid Waste Planner**

Heidi Scheffler & Tony Robyn — **Environmental Planners**

Madison Kienzle — **Planning Intern**

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